



About Anders

My background as a leader over approximately 20 years is well-documented through employee surveys (e.g., '360 evaluations') which highlight my strong focus on both delivery and people.

Leading across the entire value chain, whether it involves steering groups or direct reports, comes naturally to me. An example of my leadership is my most recent assignment, which involved delivering planning tools in a highly complex environment. For the steering committee, I developed straightforward metrics to demonstrate our progress towards the final goal, keeping discussions focused on these metrics. For project team members, I delegated detailed task lists that were managed by respective specialists. Communication and collaboration with clients and project members are among my key strengths.

In my projects, I have conducted several procurements of both systems and services, large and small. A notable example is when I negotiated with IBM, Capgemini, TCS, and HCL on how our Service Management at IKEA would be managed on a fixed-price basis.

Finally, I would like to highlight my training in the SAFe framework and my recent four years of experience working with SCRUM teams and Product Owners. The size of the projects I've managed has ranged from 4 to about 50 people over time.

Anders Gunnarsson
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COMPETENCIES

Line/Program/Project Management
PLM/Supply chain planning
SAFe v3, PROPS, ITIL
IPMA Certified PM (Senior)

EXPERIENCES

Dec 2024 - Apr 2026 Senior Project manager, M3CE

Led a lifecycle management (LCM) migration from on-premise single-tenant Infor M3 to M3 Cloud Edition (multi-tenant). The program included 27 integrations, an ETL-powered replica environment and replacement of legacy customisations.

Key results:

- New cloud based SCM solution to End users for IKEA Food
- Led a cross-process capability organisation throughout the project lifetime.
- Managed project budget of 2 MEUR

Apr 2024 - Nov 2024 Senior Project manager, PLM & Supply Chain

Leading preparation of Sales Based demand forecasting to further improve replenishment forecast accuracy with early demand signal together with proposed and improved life cycle for Food business.

Key results:

- Developed and delivered statistical comparisons of current and future replenishment plan
- Identified gaps and solution for pilot to align product lifecycle with supply chain planning.
- Developed and prepared Steering group for decision-making which ultimately brought the rollout preparation to a stop.

Jul 2023 –Mar 2024 Senior Project manager, Range Change

Leading all Inter IKEA and Ingka solutions to adjust for re-categorisation of key range information (HFB96 to HFB60/61).

Key results:

- Implemented platform to communicate with 1672 IT solution owners across company and processes.
- Executed live test through the critical system landscape to validate readiness.
- At go-live, the capability to Sell and Buy was maintained and operational with new range structure.

Dec 2020 –Jun 2023 Senior Project manager, Supply Chain & PLM

Prestudy and project with analysis of future state of demand planning

and food product life cycle. After per-study, executed the recommended implementation project.

Key results:

- Replaced XL based demand planning to industry solution contributing to increased operational productivity.
- Increased forecast accuracy where demand planners were now able to meet business targets

Jan 2017 – Entrepreneur, Hayway AB

Prototyping and sourced development of iOS and Android App together with IoT device for automatic feeding in farming industry. Managed all phases in the journey from initial requirement collection, prototyping, technical specifications, outsourcing of development and delivery of final product.

Key results:

- Agile iteration together with users to develop final App, web and IoT device.
- Managed budget and cost for the entire project.
- Release of unique product for market at www.dayfeed.se

Nov 2019 – May 2020 Senior Project Manager, Inter IKEA

Leading and implementing pilot for project productivity in Sourcing Supplier Management program with budget of 100 MEUR

Key results:

- Establish project productivity change journey through workshops, facilitation, and training of project resources.
- Sizing and Bench marking of running IT projects and facilitate agile productivity development.
- Technical leadership and handover of benchmark database.

Feb 2016 – Jun 2019 Project Manager (eCom)/Team leader, IKEA IT

Lead 10 different improvement sub-projects (such as test automation, cloud based test environments) in the eCommerce program based on LEAN and SAFe in an agile environment, with close budget and progress reporting from each project with a total portfolio budget of approx. 8.000 KEUR. Rolled out product range releases to global market.

Key results:

- Rollout of multiple releases of IRW eCom product range
- Implemented 10 different improvement epics such as JIRA, CI/CD, Test automation.
- Implementation of SAFe and agile concept

Sep 2010 – Jan 2016 Project Manager / Team leader, IKEA IT

Jun 2008 – Aug 2010 Project Manager, IKEA IT

Aug 2006 – May 2008 Project Manager, IKEA IT, USA

Apr 2005 – Jul 2006 Test Manager, IKEA IT

Nov 2004 – Mar 2005 Project Manager, Sony-Ericsson

Mar 2002 – Oct 2004 Technical Support, Proximus (Brussels)

Dec 1999 – Dec 2001 Technical Project manager, Ericsson

Aug 1999 – Dec 1999 Test Manager, EHPT

Sep 1998 – Jul 1999 Dev Team manager, BT Cellnet (London)

Sep 1996 – Aug 1998 Technical Support, Vodafon (Lisbon)

May 1994 – Aug 1996 System developer, Yves Rochér

EDUCATION/CERTIFICATION

2018: IKEA Way – leadership of business and people through value chain

2017: SAFe – Scaled Agile Framework

2016: My conscious leadership

2014: Development Group Leader (UGL)

2011: PPS for steering group members

2010: IPMA Certification Project Management Senior (B-level)

2009: ITIL Foundation v 3

2005: JAVA certified programmer

1988-1994: University – Computer and Data Science